

Report highlights

The DevOps market is rapidly evolving, driven by digital transformation, AI, and demand for automation and security. With strong investor interest, rising valuations, and active M&A, it offers major opportunities for consolidation and value creation

Digital transformation accelerates DevOps



Digital transformation spending is set to double from \$1.9T in 2022 to \$3.9T in 2027, boosting demand for DevOps solutions, driven by cloud adoption, compliance, and enterprise modernization

More on Slide 4

Al and automation reshaping DevOps



The DevOps landscape is evolving with Al automation, cloud-native architectures, security integration, and workflow standardization. Key trends include Al-driven DevOps, AlOps, serverless computing, & LCNC platforms

More on Slide 5

Revenue growth fuels DevOps valuations



Strong revenue growth and market leadership boost DevOps valuations, with category leaders like Atlassian, Datadog, and ServiceNow commanding premium multiples

More on Slide 9 & 10

DevOps Index signals growth ahead

The DevOps Index has stabilized at 7.0x-8.0x after an early 2021 peak, signaling resilience, growth potential, and renewed investor confidence



More on Slide 11

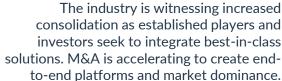
Growing investor interest in DevOps



Investor interest in DevOps is surging, fueled by automation, cloud-native solutions, and security demands. VC-backed startups are thriving in CI/CD, Infrastructure as Code, and software delivery

More on Slide 12 - 14

Rising consolidation in DevOps





More on Slide 17 & 18



William R. McDermott Chair and CEO of Servicenow¹

"On the IT spending environment, I think it's similar in the IT spending environment to what it's been." But I do think the big change is the move from AI fascination to AI business model innovation. And it's clear to me that the best CEOs in the world have AI at the forefront of their mind."

...as these models are being commoditised at a rapid rate and probably more rapid than anyone could. have dreamed of, it's super, super exciting for platform and app vendors like us..."



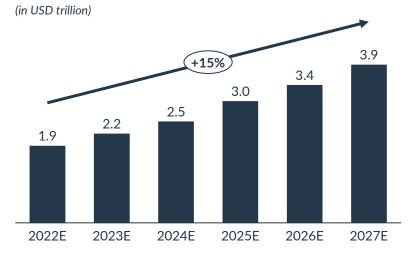


01 Market Overview

Market growth

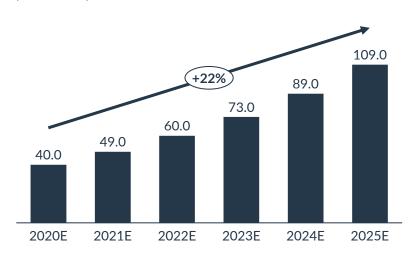
Strong tailwinds in cloud adoption, compliance mandates, and enterprise modernisation are driving robust growth in developer tools and digital transformation spending

Spending on digital transformation tech & services

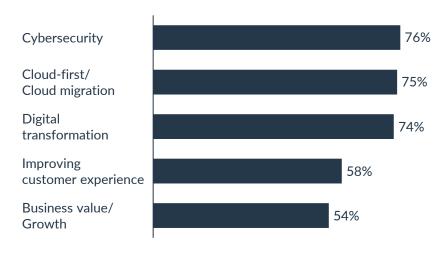


Developer tools market

(in USD billion)



Priorities for IT tech initiatives in companies



Key market drivers

- Cloud-first strategies Enterprises are cloud adoption, accelerating the need for DevOps to streamline deployment and scalability
- Compliance pressures Rising cyber threats & regulatory requirements are pushing companies to adopt DevSecOps for secure, compliant software delivery
- Hybrid & Multi-cloud adoption Companies are leveraging hybrid & multi-cloud environments, driving the need for DevOps tools that support interoperability
- Enterprise modernisation Legacy system upgrades & digital transformation initiatives are fueling investments in DevOpsdriven IT modernisation
- **Developer productivity gains** Organisations are prioritising DevOps to optimise developer workflows, reduce technical debt, and improve collaboration



Market trends

The DevOps landscape is evolving with Al automation, cloud-native architectures, security integration, and workflow standardization. creating investment opportunities in AIOps, DevSecOps, multi-cloud orchestration, observability, and low/no-code tools

Al-driven DevOps

Al and ML are revolutionizing DevOps with predictive analytics, automation, and intelligent monitoring, boosting deployment speed, preempting failures, and optimizing resources

AlOps expansion

AlOps market is rapidly growing as enterprises embrace Al-driven observability, automating anomaly detection, failure prediction, and root cause analysis to cut downtime and boost reliability

Serverless computing

Source(s): ICON analysis

Serverless architectures are reshaping DevOps economics, cutting costs with pay-as-you-go pricing, reducing overhead, and boosting scalability

The DevSecOps surge

With rising cyber threats and stricter regulations, security is now integral to DevOps. DevSecOps helps enterprises mitigate vulnerabilities early, ensure compliance, and protect assets

Low/no-code (LCNC) growth

LCNC platforms speed up software development, enabling enterprises to build apps without deep coding. Adoption is expected to surpass 65% by 2025, fueling digital transformation

Multi & hybrid cloud strategies

Enterprises adopt multi-cloud and hybrid strategies for flexibility, cost optimization, and resilience, while DevOps evolves for seamless deployments across diverse clouds

GitOps adoption

GitOps is emerging as the industry norm for managing cloud-native infrastructure. enabling version-controlled, automated deployments with consistency, auditability, and rapid rollbacks at scale

Platform engineering

With developer productivity as a key differentiator, enterprises invest in Internal Developer Platforms (IDPs) to automate workflows, standardize CI/CD, and streamline development

Infrastructure as Code (IaC)

With rising cloud adoption, firms expand IaC for compliance, standardization, & automation, leveraging modern tools for collaboration, policy-as-code, & real-time debugging



01 Market Overview

DevOps

Market segmentation

A detailed segmentation of the DevOps ecosystem, highlighting key categories shaping industry innovation, investment trends, and consolidation opportunities

Platform / Workflow

- Agile development
- Collaboration & workflow orchestration
- Container management
- Continuous integration / continuous delivery (CI/CD)
- Infrastructure & platform-as-a-service (laaS, PaaS)

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Infrastructure Management

- Application performance monitoring (APM)
- IT asset management
- Network & infrastructure monitoring
- System observability & incident response

...

Low- and No-Code

- Application and GUI development platforms
- Automated testing and integration
- Data integration and transformation tools
- Focus on workflow-based applications

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DevSecOps

- Code governance
- Dynamic application security testing (DAST)
- · Dynamic & Interactive application security testing
- Software composition analysis (SCA)

...

Testing / QA

- Functional & stress testing
- · Performance and load testing
- Quality assurance
- Test data management

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Al Applications

- Al app development
- Al-driven automation
- ML-enhanced app features
- Al for app personalisation

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Performance Management

- Load management
- Log management & analysis
- Performance analytics

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Blockchain Apps

- Auditability
- Decentralized apps (dApps)
- Smart contract integration
- Transaction or rules-based apps

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API Management

- API development, management and integration
- API lifecycle management
- API testing

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Service Management

- Change management
- Incident response
- Release management
- Trouble ticketing

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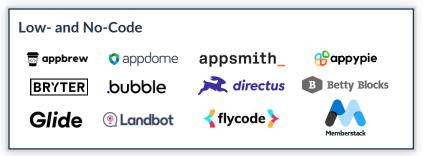
01 Market Overview

DevOpsIllustrative players

A detailed segmentation of the DevOps ecosystem, highlighting key categories shaping industry innovation, investment trends, and consolidation opportunities





















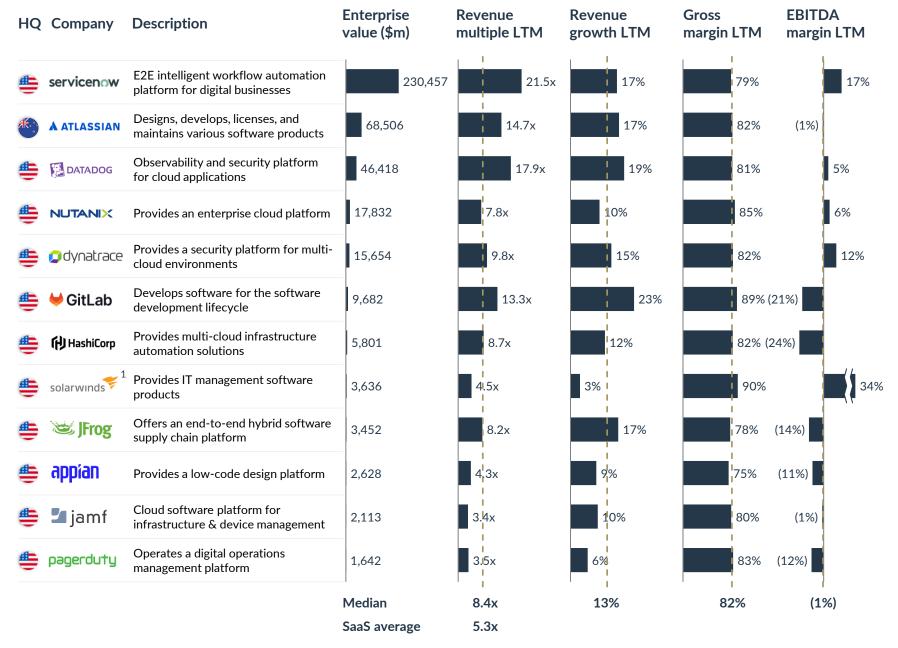






Public comps

Comparable companies trade within a broad range, influenced by growth, profitability, and regional market factors. The median revenue multiple of 8.4x reflects a favorable outlook for firms demonstrating strong expansion and profitability. Notably, the DevOps sector consistently commands a premium EV/Revenue multiple, surpassing other SaaS segments including the SaaS average of 5.3x

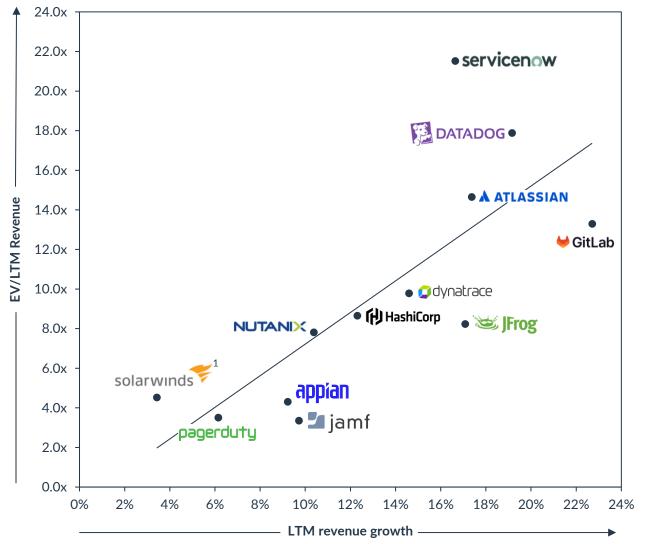




Valuation trends

Strong revenue growth and sustained market leadership are the primary drivers of valuations within the DevOps public market landscape, reflecting investor confidence in scalability, innovation, and long-term value creation

Correlation between EV/LTM revenue multiples and LTM revenue growth



Comments

- 1. Strong correlation between Revenue growth and valuations: There is a clear positive relationship between revenue growth and valuation multiples across the DevOps sector, reflecting investor confidence in the future of the sector
- 2. Category leaders securing premium valuations: DevOps companies that are leaders in their respective categories, such as Atlassian, Datadog, and ServiceNow, are commanding significant valuation premiums. These companies are positioned above the regression line, reflecting their dominant market positions and strong growth trajectories
- 3. Weak correlation between EBITDA margin and valuation: There is poor correlation between EBITDA margins and valuation multiples. This indicates that investors prioritise growth over current profitability margins



Market dynamics

The DevOps market is rebounding, with valuations up 50% since
November 2023 and ranging
between 7.0x – 8.0x. The DevOps
Index has surged 54.7% in the last
24 months, closely tracking the S&P
500 and positioning itself to reclaim
market leadership

Median EV/LTM Revenue multiples for DevOps Index¹ over the past 24 months



Comparing DevOps sector performance against S&P 500 and STOXX Europe



Source: S&P Capital IQ as of Feb-25

Comments

- 1. Valuation base: The market struggled as valuations declined due to price corrections, with high cashburn companies being hit the hardest. However, since the low in November 2023, it has rebounded by 50%, reflecting improved investor sentiment and a recovering market. The current valuation levels range between 7.0x 8.0x, indicating a strong recovery from last year's downturn
- DevOps market rebound: The DevOps Index is showing strong momentum, climbing back up and closely tracking the S&P 500. Over the past 24 months, the DevOps Index has surged by 54.7%, nearly matching the S&P 500's 57.3% gain. Historically, the DevOps Index has outperformed the market at key points, and with its current trajectory, it is wellpositioned to take the lead again. Investor confidence is rising, and if this trend continues, the index could soon outpace the broader market, reclaiming its dominance

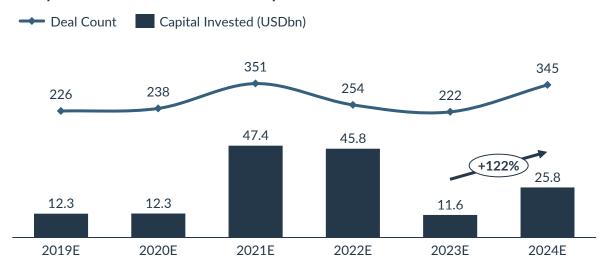


¹DevOps Index Composition: The comp set for the charts includes data for ServiceNow, Atlassian, Datadog, Nutanix, Dynatrace, GitLab, HashiCorp, SolarWinds, Jfrog, Appian, Jamf Holding, and PagerDuty

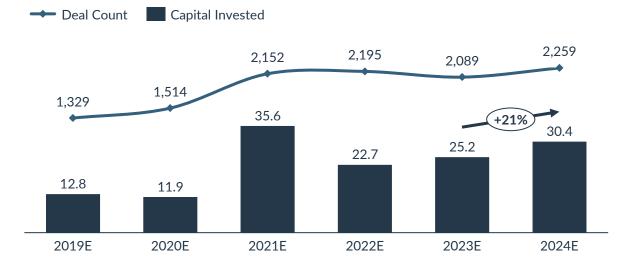
Investment trends

Stable valuations, Al-driven automation, and rising security concerns are driving M&A activity and investor confidence in DevOps, positioning the sector for continued growth

Analysis of M&A trends in the DevOps Sector



Analysis of fundraising trends in the DevOps Sector



Comments

- Sustained Demand for DevOps: Digital transformation continues to drive strong demand for DevOps solutions, making it a critical enabler of enterprise efficiency
- M&A Activity Gaining
 Momentum: With tech valuations
 stabilizing in 2024, companies are
 increasingly exploring
 acquisitions to strengthen their
 technology stacks and market
 positions
- Al Transforming DevOps: Al is enhancing CI/CD, test automation, and security, accelerating software delivery and reinforcing DevOps' role in digital transformation
- Rise of DevSecOps: Growing emphasis on security is driving the adoption of DevSecOps, integrating security into development workflows and fueling industry consolidation
- Future Investment Outlook: Private capital will continue driving DevOps expansion, ensuring a dynamic market landscape



Recent M&A

Major acquisitions in DevOps and cloud automation highlighting market consolidation and multibillion-dollar transactions in enterprise technology

Date	Target	HQ	Description	Acquirer	Enterprise Value (\$m)	Revenue multiple
Feb-25	SOLARWINDS	USA	Provider of secure observability and IT management software	TURN $/\!\!/$ RIVER	4,518.2	5.8x
Dec-24	PARADYME	USA	Provides advanced technology solutions to the federal government, specialising in AI/ML, DevSecOps, etc.	CATHEXIS	-	-
Nov-24		USA	Octopai transforms metadata management with Alpowered tools, enabling faster insights and reduced error	CLOUDERA	Conf.	Conf.
Oct-24	SYNOPSYS°	USA	Provider of electronic design automation (EDA), semiconductor IP, software quality, and security solutions	CLEARLAKE FAP FRANCES FARTNERS	2,100.0	-
Aug-24	MORPHEUS	USA	Provider of multi-cloud management platform for hybrid IT and DevOps automation	Hewlett Packard Enterprise	-	-
Jul-24	StreamSets WEBMETHODS	USA	StreamSets: Real-time data ingestion for Al analytics webMethods: Simplifies hybrid & multi-cloud integrations	IBM	2,324.9	-
Jun-24	Verta	USA	Provides software infrastructure for enterprise data science and ML teams to develop and deploy models	CLOUDERA	-	-
May-24	Netreo	USA	Provider of IT management/AIOps solutions to monitor cloud, on-prem, and hybrid networks, apps, and devices	≥ bmc	-	-
Apr-24	H HashiCorp	USA	Provider of Infrastructure Cloud™ solutions for automating multi-cloud and hybrid environments	IBM	7,668.5	11.0x
Apr-24	FOUNDRIESIO	UK	Cloud-native DevOps platform to build and deploy secure solutions for IoT & Edge	Qualcomm	-	-
Mar-24	Jama software	USA	Provider of Engineering Management, Requirements Management and Traceability software solutions	FP FRANCISCO PARTNERS	1,200.0	-
Feb-24	(V) codefresh	USA	Next-gen enterprise CI/CD software delivery platform for cloud-native applications	Cotopus Deploy	-	-



Recent fundraises

Increased venture capital activity driving growth and innovation across AI, DevOps, and cloud automation markets

Date	Target	HQ	Description	Investor	Capital raised (\$m)
Dec-24	• Anysphere	USA	Cutting-edge Al-powered coding assistant company, renowned for developing Cursor	alóz ✓ THRIVE CAPITAL	105.0
Dec-24	LAMBDATEST	USA	Al-powered enterprise text execution cloud platform focused on faster test execution	AVATAAR VENTURES Ventures	38.0
Nov-24	evolutein	Sweden	Al-powered end-2-end automation player	Round2 Nordeo SAFTAL PARTIERS ASSET MANAGEMENT	20.0
Nov-24	* Tricentis	USA	Developer of software model-based testing tools	GTCR	1,330.0
Oct-24	xtype	Israel	Developer of multi-instance management software on the ServiceNow platform	NORWEST servicenow	21.0
Oct-24	Resolve.ai	USA	Develops Al solution dedicated on automating software processes	greylock	35.0
Aug-24	opkey	USA	No-code test automation platform	PEAKSPAN	47.0
Jun-24	Plandek	UK	Intelligent DevOps analytics platform	YFM Equity Partners	5.2
Jun-24	‡ testsigma	India	Low-code cloud-based test automation platform	Accel MassMutual	8.2
May-24	Firefly	Israel	Cloud asset management technology intended to catalog, codify, and control cloud platforms	SoftBank redseed vertex	23.0
May-24	▲Vercel	USA	Platform that allows companies to develop web applications in the cloud	Accel Tigerglobal	250.0
Feb-24	{ ∗ } antithesis	USA	Provider of automated testing platform	Amplify	47.0







03 Key DevOps Consolidators

Strategic players

Identifying the most active strategic acquirers and financial investors in the DevOps ecosystem, showcasing the key players driving consolidation, capital deployment, and value creation through M&A and strategic investments







Key players (I/II)

The DevOps sector continues to see strong momentum, with high-growth, VC-backed players emerging across CI/CD, Infrastructure as Code, Security, and Software Delivery, driven by increasing enterprise adoption and automation trends

Company	Theme	Description	Investors	Acquired
ATLASSIAN	Collaboration & Issue Tracking	Provides tools for project management, issue tracking, and collaboration	Publicly traded	Optic * loom AirTrack 2024 2023 2022
3 circleci	CI/CD	Offers a continuous delivery automation platform for web and mobile applications	SAPPHIRE SAPPHIRE Base 10	Ponicode vamp 2022 2021
CloudBees	Application Release Orchestration	Provides cloud-based solutions for software delivery with continuous delivery services	Bridgepoint 8° EIGHT ROADS	Launchable ②② ReleaselQ 2024 2022
DATADOG	Application Performance Monitoring	Offers monitoring and analytics tools for developers, IT operations teams, and business users	Publicly traded	QUICKWIT Actiondesk Codiga 2025 2023 2023
dıgıtal.aı	End-to-End DevOps Platform	Integrates agile planning, version control, and deployment automation into one unified platform	TPG	Numerify Oexperitest 2020 2020
Gearset	Release Automation	Simplifies deployment and collaboration with tools for tracking, testing, and deployment changes	SILVERSMITH CAPITAL PARTNERS	Clayton 2024
GitHub	Source Code Repository & Management	A platform for code sharing, collaboration, and project management	Microsoft	2020
GitKraken	Project Management & Collaboration	Offers tools for managing source code repositories, issue tracking, and planning	DRESURGENS TECHNOLOGY PARTNERS DOVESCO	Scodesee bigbrassband 2024 2021
(H) HashiCorp	Infrastructure Automation	Provides consistent workflows to provision, secure, and manage multi-cloud infrastructure	Publicly traded	BLUBRACKET 2023
Jama software	Requirements and Test Management	Combines requirements management with test management for collaborative product delivery	FP FRANCISCO PARTNERS	*NOTION 2018



Key players (II/II)

The DevOps sector continues to see strong momentum, with high-growth, VC-backed players emerging across CI/CD, Infrastructure as Code, Security, and Software Delivery, driven by increasing enterprise adoption and automation trends

Company	Theme	Description	Investors	Acquired		
JFrog	End-to-End DevOps Platform	Offers DevSecOps solutions, including CI/CD automation & containerised application delivery	Publicly traded	Q Qwak 2024	UPSWIFT 2021	Vd00 2021
MEND	DevSecOps	Focuses on open-source security management to address software vulnerabilities	Pitango SUSQUEHANNA CROWTH EQUITY	Atom Securi 2023	ty	
MORPHEUS	Cloud Infrastructure	Empowers DevOps teams to manage hybrid cloud applications and infrastructures	Hewlett Packard Enterprise			
Octopus Deploy	CI/CD	CI platform for automating secure and reliable application deployments across environments	INSIGHT PARTNERS	(V) code	O	
outsystems	Low-Code Platform	Enables low-code application development for web and mobile platforms	KKR Saddissan	ionic 2022		
PERFORCE	End-to-End DevOps Platform	Provides solutions for version control, distributed workflows, and collaboration	CLEARLAKE FP FRANCISCO PARTNERS	Delphix 2024	puppet 2022	21Labs 2021
POSTMAN	API Lifecycle Management	Simplifies API development and collaboration with tools for API lifecycle management	Battery COATUE INSIGHT	Orbit 2024	Akita 2023	
SauceLabs	Test Automation	Offers cloud-based mobile and web testing tools across multiple devices and browsers	TPG	Test Fairy	Backtrace 2021	AutonomiQ 2021
SMARTBEAR	Test Automation & Management	Provides tools for software testing, API testing, and performance optimisation	VISTA FP FRANCISCO FRATNESS	Reflect 2024	QMETRY 2024	Stoplight 2023
★ Tricentis	Test Automation & Management	Develops software testing tools with a focus on risk-based testing and automation	INSIGHT PARTNERS WIPTO VENTURES	waldo 2024	Sealights 2024	TX 2023





04 Introduction to ICON

ICON at a glance

Specialist independent M&A and fundraising adviser to technology businesses

Leader in technology deals



Deals



Combined years of deal making



7 of last 10 deals were cross border



Investment Bankers

Independent



Independently owned and 100% committed. Fully aligned with clients with results-based fees

Trusted



Consistent track record over 20 years. Built significant intellectual capital. Partner led teams

Global



Local advice but extensive global reach. Superb record of crossborder deals

Tech Focus



Deep understanding of disruptive Tech business models and the entrepreneurial journey

Strong sub-sector expertise



DataTech



Cloud Solutions



Enterprise Software



DevOps



04 Introduction to ICON

Deal track record

Selected US & Global funding and M&A transactions in automation software and related sectors

- Demonstrable track record in Series A, B & C/Recap fundraising deals
- Unrivalled track record in automation tech and enterprise software
- Extensive global network of specialist investor relationships





